

# Yale Center BEIJING | 耶鲁北京中心

ANNUAL REPORT

2022 – 2023

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ANNUAL REPORT 2022 – 2023

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# EXECUTIVE DIRECTOR’S LETTER

Dear Friends of Yale Center Beijing,

**As we approach the end of 2023, Yale Center Beijing proudly marks its tenth year since its inception in 2014.**

On behalf of the Yale Center Beijing team, I extend my sincerest gratitude to our founding donors, advisory committee members, and the Yale University community, including faculty, administrators, alumni, and students, for their generosity and support. I would also like to express my deepest appreciation to the Yale School of Management’s leaders, for their exemplary stewardship and supervision on behalf of the University. Together, the Yale community has enabled the Center to continue to flourish as a nexus for intellectual exchanges that advances the University’s mission, and fosters dialogues among thought leaders from China, U.S., and beyond.

Global engagement is core to Yale’s mission, and engaging with the University’s affiliates and partners in China forms an important part of the Center’s work. Over the past nine years, Yale Center Beijing has welcomed **close to 55,000 guests, more than 5,400 leadership and enrichment program participants,** and collaborated with **leading Chinese and non-U.S. universities to discuss on diverse topics**, from art, climate change, to healthcare, and geopolitics. The myriad of events and programs at the Center, from speaker series such as the **Greenberg Distinguished Colloquium**, to leadership programs that include the **Yale-Sequoia China leadership program**, reflect the Center’s commitment to enhance Yale’s reputation, bring Yale’s research and scholarship to a broader audience, and magnify the impact of Yale faculty’s work in China.

During 2022–2023, alongside a dynamic array of programming, the Center has cultivated a significant Chinese social media presence, with more than **880,000 followers** to date. Yale Center Beijing’s Chinese news feed keeps the Chinese audience informed of all things Yale from afar, whether it be the latest Yale faculty-led research breakthroughs, or the President’s 2023 Baccalaureate Address. With the easing of pandemic travel restrictions, the Center has become even livelier, as visitors from Yale and elsewhere have begun to return in person.

As Yale Center Beijing celebrates its tenth anniversary in 2024, I look forward to welcoming you and to organizing impactful events and programs that bridge Yale, China, and the world.

Sincerely,



Carol Li Rafferty, *Executive Director*  
*On Behalf of the Yale Center Beijing Team*

# EVENTS, SPEAKER AND PROGRAM SERIES

Since Yale Center Beijing opened in 2014, it has become a prominent convening space and vibrant activity hub for thousand-plus days of events and programs that feature Yale faculty and alumni speakers, as well as thought leaders from fields ranging from arts and humanities, economics and politics, environment and sustainability, health and medicine, and technology and entrepreneurship.

Over the years, we are proud to have engaged millions of viewers and thousands of participants through our diverse portfolio of speaker and program series, including:

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## EXPERIENCE YALE PROGRAM SERIES

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Yale Center Beijing has held Yale faculty-led multi-day programs for next generation leaders and lifelong learners to engage in intellectual exchanges with peers and Yale faculty, discover new passions, and be immersed in critical thinking, evidence-based discussions, and collaborative activities.

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## GREENBERG DISTINGUISHED COLLOQUIUM

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Thanks to the generosity of Mr. Maurice R. Greenberg, Chairman and CEO of Starr Insurance Companies, and a member of Yale Center Beijing’s Advisory Committee, Yale Center Beijing is pleased to host the Greenberg Distinguished Colloquium, which convenes thought leaders from all sectors who, in the spirit of Mr. Greenberg, play pivotal roles in building bridges among China, the U.S., and the rest of the world.

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## YALE UNIVERSITY PRESS-YALE CENTER BEIJING “FIND YOUR NEXT GREAT READ” SERIES

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In collaboration with Yale University Press (YUP), Yale Center Beijing has launched a speaker series that brings YUP’s new publications to a wider audience and create opportunities for readers to interact with the authors.

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## YALE SPOTLIGHT ON SCIENCE SERIES

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The Yale Spotlight on Science Series feature distinguished scholars from the Yale community who speak on the most cutting-edge topics in science.

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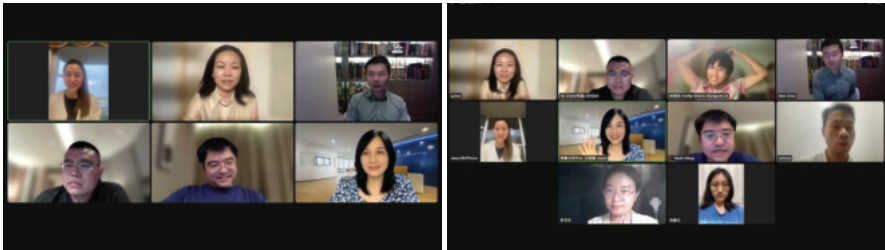
## LUX ET VERITAS SPEAKER SERIES

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The Lux et Veritas Speaker Series invite young Yale alumni speakers to share stories about their postgraduate adventures.



2022.07.03



Grace Tang  
Head of Virtual Human Business in Greater China, Digital Domain Group  
CEO, Digital Valley Technology (Beijing) Co., Ltd

Noah Wang MBA '16  
Co-Founder, Blockchain and Web3 Company in Silicon Valley

Max Zhou MS '14  
Founder & CEO, Presence

Zhan He  
Head of Omniverse, NVIDIA China

Chloe Pu MED '17  
Project Manager, Digital Domain Group

*Virtual Humans in the Metaverse and in Reality*

2022.07.15



Shan Huang  
Associate Editor, Caixin

Osamu Kanda  
Founder, Yoren

Bin Xiao  
Deputy Secretary-General, Center of Shanghai  
Cooperation Organization Studies, Chinese  
Academy of Social Sciences (CASS)  
Researcher, Institute of Russian, Eastern Europe &  
Central Asian Studies, Chinese Academy of Social  
Sciences (CASS)

Kazuto Suzuki  
Professor, Graduate School of Public Policy,  
University of Tokyo

Zhengsheng Zhong  
Chief Economist, Ping An Securities  
Trustee, China Chief Economist Forum

*2022 China-Japan Leadership Forum*  
Hosted by Caixin Media



2022.07.15–2022.08.06



**Around the World  
in Eight Lectures**

**Experience Yale Program Series**

Martha Muñoz

Assistant Professor of Ecology and  
Evolutionary Biology, Yale University

*Anoles Lizards, Evolution, and  
Climate Change in the Caribbean*

Mary Miller '78, PhD '81

Sterling Professor Emeritus of Art, Yale  
University, and Director, Getty Research Institute

*The World of the Ancient Maya*

Maurice Samuels

Betty Jane Anlyan Professor of French,  
Yale University

*Paris, 1832*

Abbas Amanat

William Graham Sumner Professor Emeritus  
of History, Yale University

*Iran: From an Empire to a Nation*

Morgan Ng

Assistant Professor of Renaissance Architecture  
and Visual Culture, Yale University

*The Artistic Splendors  
of Renaissance Rome*

Erik Harms

Professor of Anthropology & Southeast Asia  
Studies, Director of Graduate Studies, and Chair,  
Council on Southeast Asian Studies,  
Yale University

*Who is a Neighborhood?*

*A View From Saigon*

Lingxin Zhang

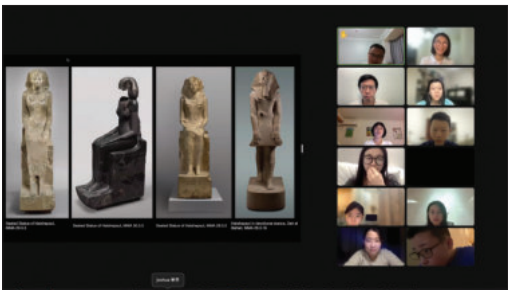
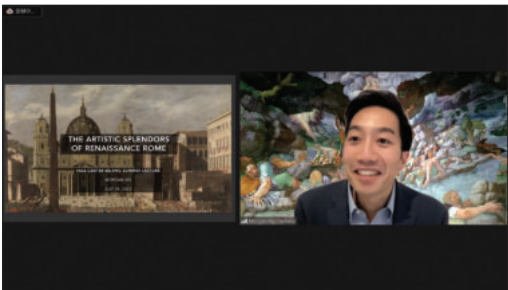
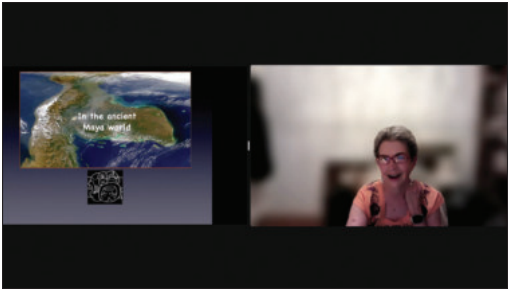
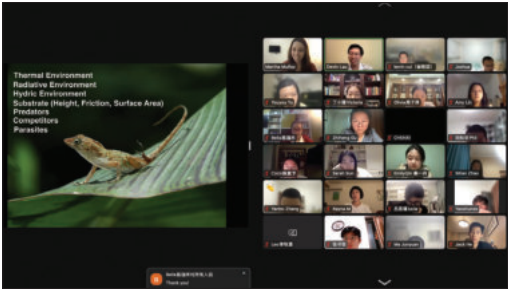
Lector of Ancient Egyptian Languages,  
Yale University

*“Holy of Holies” –  
Monumentalizing the  
Extraordinary Reign of Hatshepsut*

Elihu Rubin '99

Associate Professor of Urbanism,  
Yale School of Architecture

*The American City*



“We desk-travelled to every corner of the world! Every place has its own unique culture and history. By exploring different regions, we as participants got exposed to the rich cultural heritage in our diverse world. The program also helped to dispel myths and stereotypes.”

— JIAHE CHEN, STUDENT, BEIJING NO. 57 HIGH SCHOOL

“The program opened my eyes to the vast histories and cultures in each geography.”

—YUCHEN LEI, STUDENT, XI’AN GAOXIN NO. 1 HIGH SCHOOL

“Yale Center Beijing created a bridge for participants like me to understand the latest academic research and engage in cross-disciplinary inquiry that ranges from science to humanities. It was great to have this precious opportunity to experience the essence of liberal arts education at Yale University.”

— XIAOSHAN DING, STUDENT, BEIJING 101 MIDDLE SCHOOL

2022.07.19



Peng Jin  
Secretary General, China Cultural Industry Association

Zijun Jiang  
CTO, Artron Art Group  
CEO, Artron.net

Feng Liu  
Partner, BODL Ventures  
Former Editor-in-Chief, ChainNews

Xavier Lee  
Founder, MUNDUS Labs

Adrian Jiao  
Founder, 2M

Jingjie Long MBA '13  
Advisor, HashKey Capital

*The Development of NFT  
(Non-Fungible Token) in China*  
In Collaboration With Yale Club of Beijing



2022.07.27



Abbas Amanat  
William Graham Sumner Professor Emeritus of History, Yale University

Kaiyun Ji  
Director, Center for Iranian Studies, Southwest University of China

*The Rise of Modern Iran*

Yale University Press-Yale Center Beijing “Find Your Next Great Read” Series

2022.07.31



Victor Gao MA '90, JD '93  
Chairman, Yale Law School Association of China

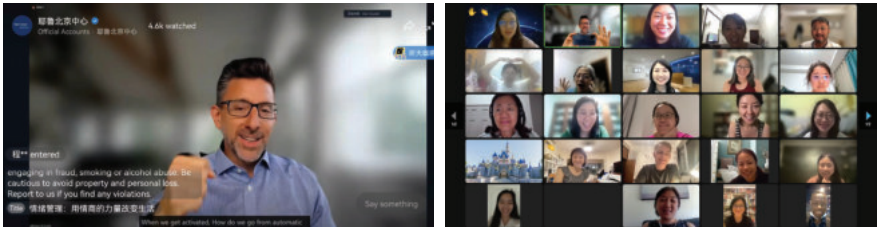
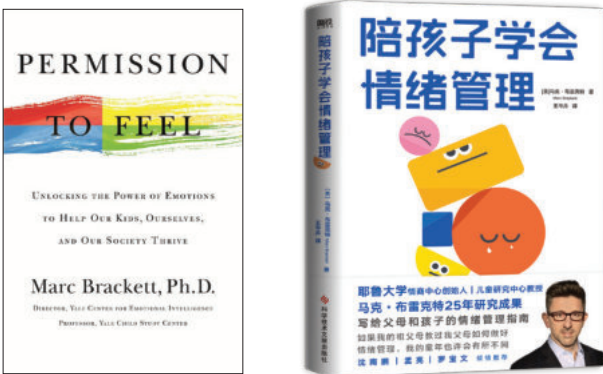
Edward Wang MBA '23

Jed Rothstein JD '23

*Welcome Reception for Admitted Students 2022*

In Collaboration With Yale Club of Beijing, Association of Chinese Students and Scholars at Yale, and Yale School of Management Greater China Club

2022.08.10



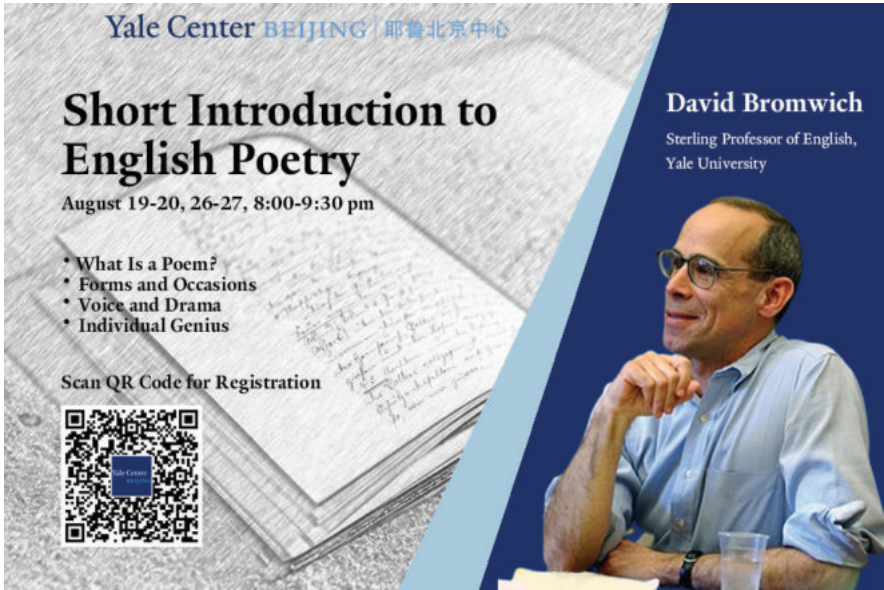
Marc Brackett  
Founding Director, Yale Center for Emotional Intelligence  
Professor, Child Study Center, Yale University

Neil Shen '92  
Founding and Managing Partner, HongShan

*Permission to Feel: The Power of Emotional Intelligence to Transform Lives*

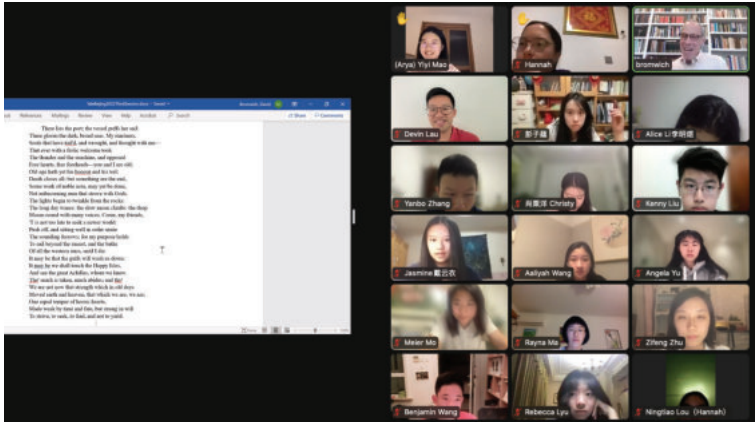
**Greenberg Distinguished Colloquium**  
In Collaboration With Yale Center for Emotional Intelligence-China Project, and Yale Club of Hong Kong

2022.08.19 – 08.27



“A poem is a statement in words about a human experience.’  
That quote really stuck with me as we analyzed different forms of poetry,  
as we looked at different poets and different styles, because it reminds us that  
there is a common wisdom that we share during that ‘ah-ha’  
moment after we read a poem.”

— ALIYAH WANG, STUDENT, HOTCHKISS SCHOOL



“The illuminating discussions among the professor and  
participants enriched my understanding of poetry and literature.”

— JESSICA YE, STUDENT, HUILI SCHOOL SHANGHAI

David Bromwich  
Sterling Professor of English, Yale University  
*A Short Introduction to English Poetry*  
Experience Yale Program Series

2022.08.26 – 09.30



2022 SMART Talks on Climate Change

In Collaboration With Caixin Global

From devastating natural disasters to a global pandemic, the effects of climate change continue to be more pressing, extreme, and far-reaching than ever before. Through offering young people an opportunity to converse with top scholars and key policy-makers in the field, SMART Talks on Climate Change aims to endow leaders of the next generation with useful insights to tackle critical issues facing our planet.

Think Smart

Ronald Smith

Damon Wells Emeritus Professor of Earth & Planetary Sciences, Yale University

*The Meteorology of Renewable Energy*

Robert Dubrow

Professor of Epidemiology (Environmental Health Sciences), Yale School of Public Health  
Faculty Director, Yale Center on Climate Change and Health

*Climate Change Mitigation: Protecting the Health of Current and Future Generations*

Douglas Kysar

Joseph M. Field '55 Professor of Law, Yale Law School

*International Climate Change Law and Policy*

Jianyu Zhang

Chief Representative, Environmental Defense Fund's China Program

*The Establishment of China's Carbon Market*

Daniel Prober

Professor of Applied Physics, Physics & Electrical Engineering, Yale University

*Future Cities With Zero Emissions  
Future Transportation Technologies*

Zhinong Xi & Lihong Shi

Founders, Wild China Film

*The Power of Images in Nature Conservation*

Yuan Yao

Assistant Professor of Industrial Ecology and Sustainable Systems, Yale School of the Environment

*Life Cycle Assessment*

Talk Smart

Wai Chee Dimock PhD '82

William Lampson Professor Emeritus of American Studies and English, Yale University

*Writing About Climate Change*

Michael Oristaglio

Co-Founder and Inaugural Director, Energy Studies Multidisciplinary Academic Program, Yale University

*Can Advanced Simulation and Machine Learning Help Manage the World's Underground Reservoirs of Oil, Gas, Groundwater, and CO<sub>2</sub>?*

Fred Strebeigh '74

Senior Lecturer Emeritus in English and in Forestry and Environmental Studies, Yale University

*Methods to Create Your Authority for Your Writing About Climate Change*

“After participating in the SMART Talks on Climate Change program, my understanding on finding environmental solutions expanded from examining scientific possibilities to incorporating societal demands as part of the exploration. Through lectures and discussions with professors and peers, I am driven to study interdisciplinary knowledge and bridge intercultural perspectives to empower climate actions.”

— WEICAN CECILIA LI, STUDENT, UNIVERSITY OF TORONTO

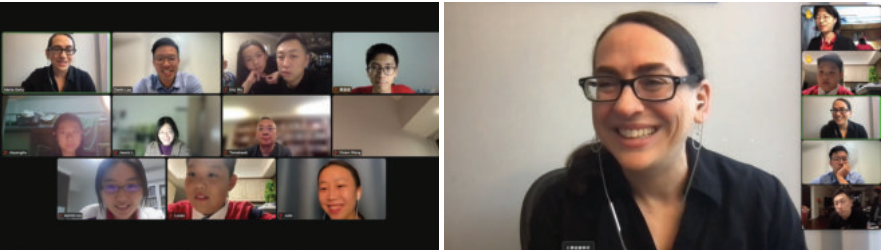


2022.09.17



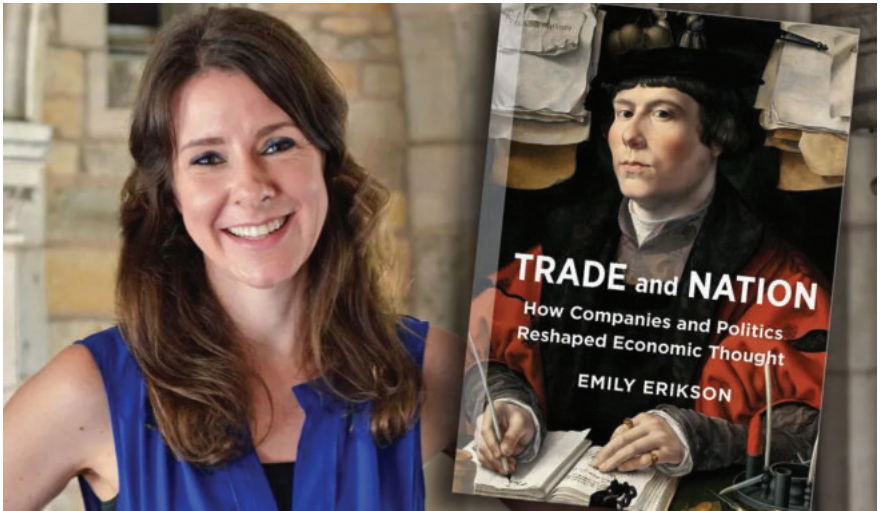
Jinjun Che  
Director, Air Traffic Management Bureau  
*Tsinghua-ENAC (Ecole Nationale de l'Aviation Civile)  
Advanced Master's Program in Aviation Management*

2022.10.12



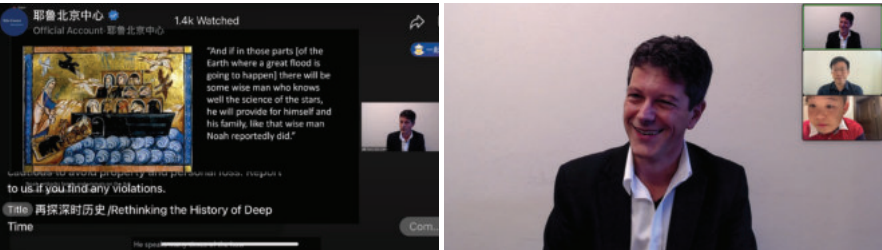
Marla Geha  
Professor of Astronomy and Physics, Yale University  
Director, Yale Telescope Resources  
*The Milky Way, Its Dwarf Galaxies and Dark Matter*  
**Yale Spotlight on Science Series**

2022.10.21



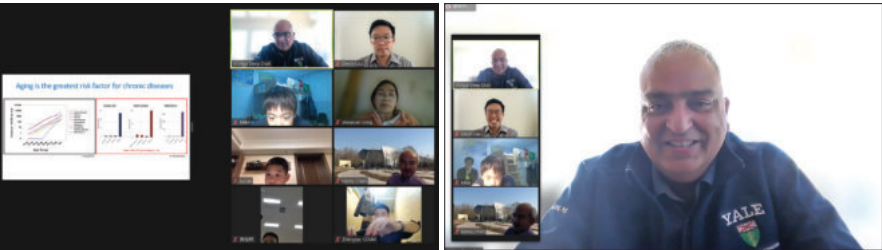
Emily Erikson  
Professor of Sociology, Yale University  
Joseph C. Fox Academic Director, Fox International Fellowship  
He Yang  
Lecturer, School of Economics, Henan University  
*Trade and Nation: How Companies  
and Politics Reshaped Economic Thought*  
**Greenberg Distinguished Colloquium**

2022.10.27



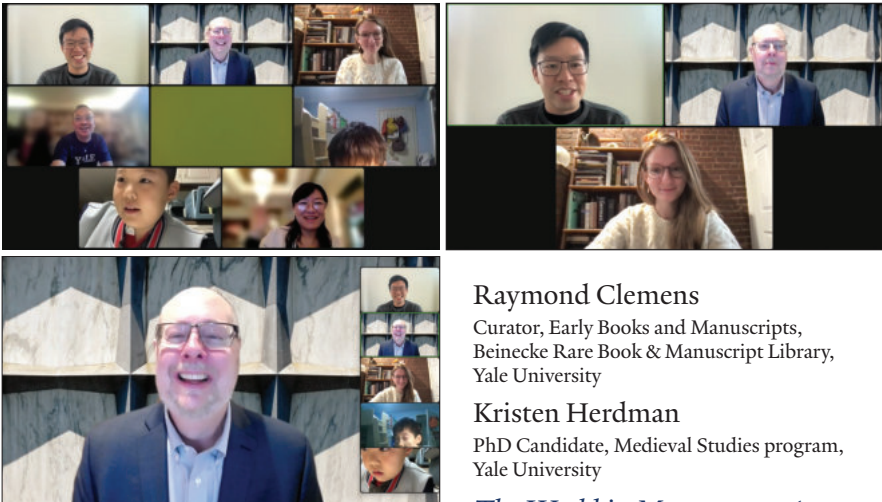
Ivano Dal Prete  
Senior Lecturer, Program in the History of Science and Medicine, Yale University  
*Rethinking the History of Deep Time*  
Yale Spotlight on Science Series

2022.10.29



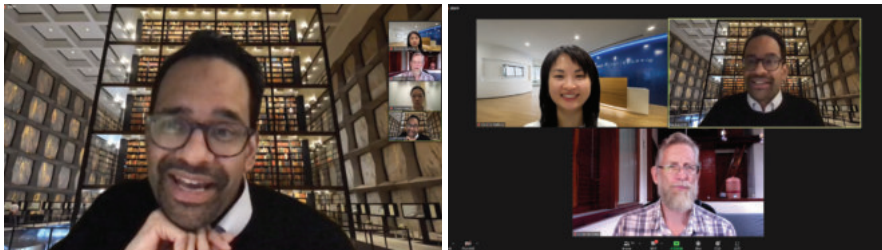
Vishwa Deep Dixit  
Waldemar Von Zedtwitz Professor of Pathology and Professor of Immunobiology,  
Yale School of Medicine  
Director, Yale Center for Research on Aging  
*Immunometabolic Checkpoints of Inflammation in Aging*  
Yale Spotlight on Science Series

2022.11.03



Raymond Clemens  
Curator, Early Books and Manuscripts,  
Beinecke Rare Book & Manuscript Library,  
Yale University  
Kristen Herdman  
PhD Candidate, Medieval Studies program,  
Yale University  
*The World in Maps 1400–1600*  
Greenberg Distinguished Colloquium

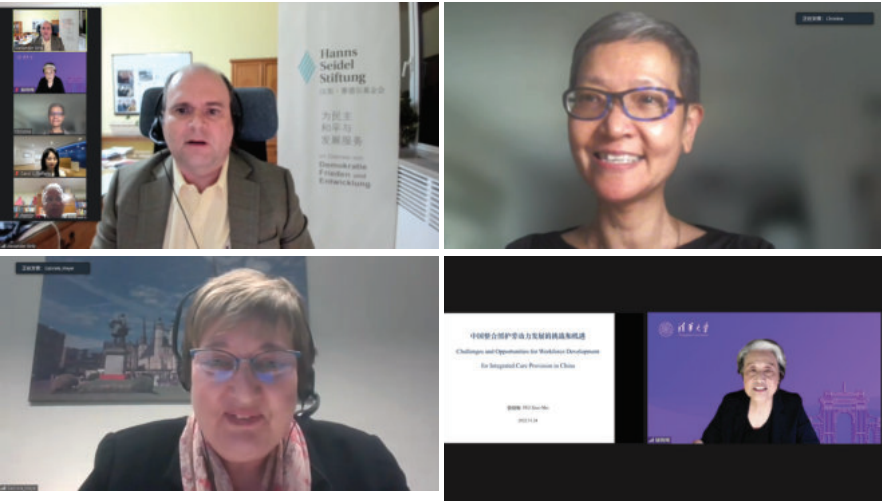
2022.11.16



Sunil Amrith  
Renu and Anand Dhawan Professor of History, Yale University  
Chair, South Asian Studies Council, Yale University  
Jonathan Watts  
Global Environment Editor, The Guardian  
*Why Does Asia Matter for Global Environmental History,  
and What Can Asia Teach Us?*  
Greenberg Distinguished Colloquium  
In Collaboration With Royal Asiatic Society, Beijing (RASBJ)



2022.11.24



Alexander Birle

Head, Hanns-Seidel Foundation,  
Beijing Representative Office

Stephan Rothlin

Director, Macau Ricci Institute, University  
of St. Joseph

Gabriele Meyer

Professor, Institute of Health and Nursing  
Science, Martin Luther University of  
Halle-Wittenberg

Christine Lai

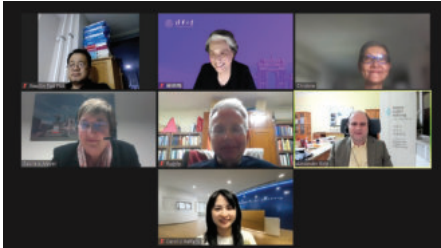
CEO & Founder, Heart Consultancy

Xiaomei Pei

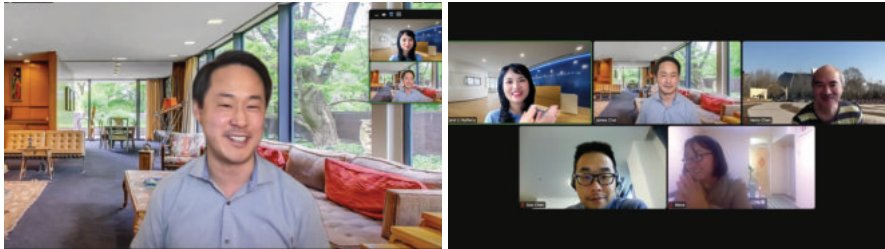
Professor, School of Social Sciences, Tsinghua University

*Strategies for Managing a Growing Aging Population  
in Germany and China*

In Collaboration With Macau Ricci Institute, University of Saint Joseph,  
and Hanns Seidel Foundation, Beijing Representative Office



2022.12.03



James Choi

Professor of Finance, Yale School of Management

*Wrong But Useful: Why Experts Have Blind Spots*

**Greenberg Distinguished Colloquium**

2022.12.08



Stephen Roach

Senior Fellow, Paul Tsai China Center, Yale Law School

*Accidental Conflict*

**Greenberg Distinguished Colloquium**

**Yale University Press-Yale Center Beijing “Find Your Next Great Read” Series**

In Collaboration With Yale Club of Hong Kong

2022.12.09-12.17



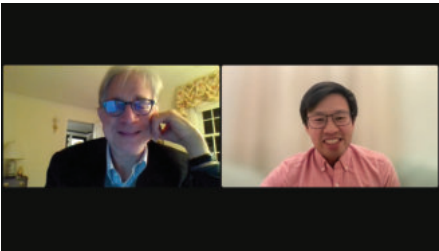
Ayesha Ramachandran  
Associate Professor of Comparative Literature,  
Chair, Program in Renaissance Studies,  
Yale University  
*Introduction to Global Shakespeares*  
**Experience Yale Program Series**



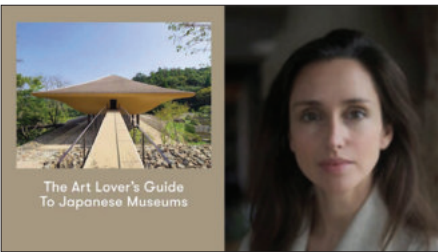
2022.12.10



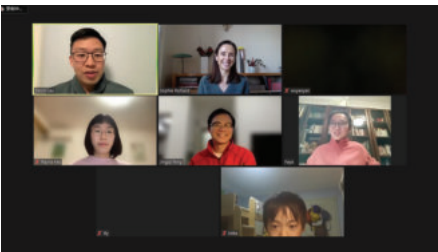
Paul Freedman  
Chester D. Tripp Professor of History, Yale University  
*Christmas Foods and Holiday Feasting*  
**Greenberg Distinguished Colloquium**



2022.12.15



Sophie Richard  
Writer, Art Historian  
*Researching Art Museums in Japan*  
**Yale University Press-Yale Center Beijing “Find Your Next Great Read” Series**



2022.12.15



*Dialogue on Higher Education in the U.S.: How to Navigate Through Uncertainties*  
In Collaboration With American Chamber of Commerce in China (AmCham China) Education Committee

Grayson Walker  
Education Officer, EducationUSA  
Carol Li Rafferty '00  
Executive Director, Yale Center Beijing  
Oksana Carlson  
Associate Dean, Global Collaborations,  
Carey Business School, Johns Hopkins University  
Zening Ge  
Executive Director, University of Chicago Center in Beijing  
Fran Liu  
Director, University of Minnesota China Office  
Jingyu Wang  
Executive Director, University of Notre Dame Beijing Global Gateway



2022.12.16



Ruth Mostern  
Professor of History, University of Pittsburgh  
*The Yellow River: A Natural and Unnatural History*  
Yale University Press-Yale Center Beijing “Find Your Next Great Read” Series

2023.01.13



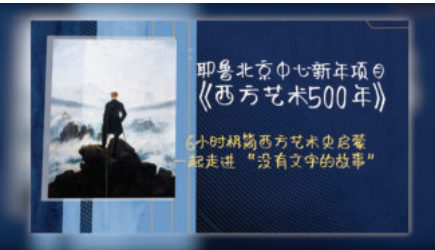
Nile Green  
Professor & Ibn Khaldun Endowed Chair in World History,  
University of California, Los Angeles (UCLA)  
*The Asian Discovery of China: How Modern India and  
the Middle East Came to Understand East Asia*  
Yale University Press-Yale Center Beijing “Find Your Next Great Read” Series  
In Collaboration With Royal Asiatic Society, Beijing (RASBJ)

2023.01.20



Karen Seto  
Frederick C. Hixon Professor of Geography and Urbanization Science, Yale University  
*21st Century Urbanization and Grand Challenges for Global Sustainability*  
Greenberg Distinguished Colloquium

2023.01.27-02.04



Tim Barringer  
Paul Mellon Professor in the History of Art,  
Yale University  
*Five Centuries of Western Art*  
Experience Yale Program Series

“Tim Barringer is one of the kindest, most talented, and most patient professors I have ever met. In his series of lectures on the Five Centuries of Western Art organized by Yale Center Beijing, Professor Barringer not only led us through a survey of Western art history from Renaissance to the present, but also inspired us to look more closely at paintings and delve into the study of art history. Meanwhile, Professor Barringer was generous with answering our questions and sincere in encouraging us to learn more.”

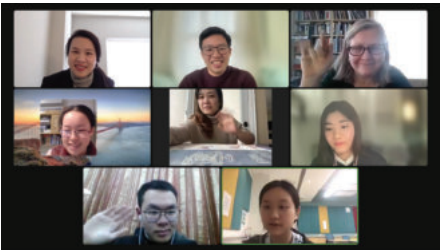
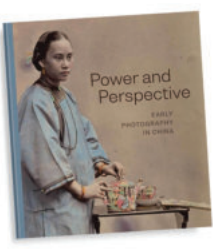
— QIANQIAN GAO, ALUMNA, PEKING UNIVERSITY, SOTHEBY’S INSTITUTE OF ART IN CONTEMPORARY ART

“From the frescoes created during the Renaissance when people rediscovered humanist ideas, to futuristic portrayals of speed using tiny brushstrokes during the 1900s, Professor Barringer led us on a journey through five centuries of Western art history, a story of countless artists finding their true selves, reflecting on the past, and expressing their insights on the present and future. The program inspired me to see art with a new set of eyes — the professor’s words still come to my mind when I walk through an art exhibition: look at the artwork and let it tell you what it is trying to do; balance the time of looking and thinking.

I no longer struggle to delve into the layers of a painting for hours. I take a break and come back with a new view. Professor Barringer guided us to reach an understanding of art, humanity, and the world.”

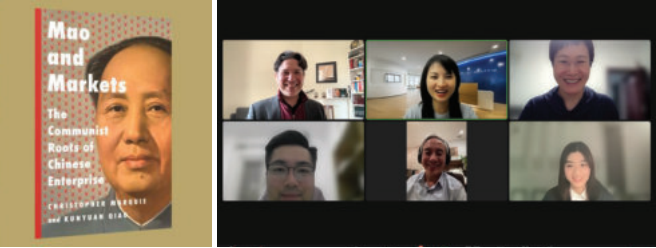
— RAYNA MA, STUDENT, INTERNATIONAL SCHOOL OF BEIJING

2023.02.08



Karina Corrigan  
Associate Director of Collections and the H.A. Crosby Forbes Curator of Asian Export Art,  
Peabody Essex Museum  
Stephanie Hueon Tung  
Byrne Family Curator of Photography, Peabody Essex Museum  
*Power and Perspective: Early Photography in China*  
Yale University Press-Yale Center Beijing “Find Your Next Great Read” Series

2023.02.09



Christopher Marquis  
Sinyi Professor of Chinese Management, University of Cambridge Judge Business School  
*Mao and Markets*  
Yale University Press-Yale Center Beijing “Find Your Next Great Read” Series  
In Collaboration With Yale Club of Hong Kong, University of Notre Dame Beijing Global Gateway, Cornell China Center

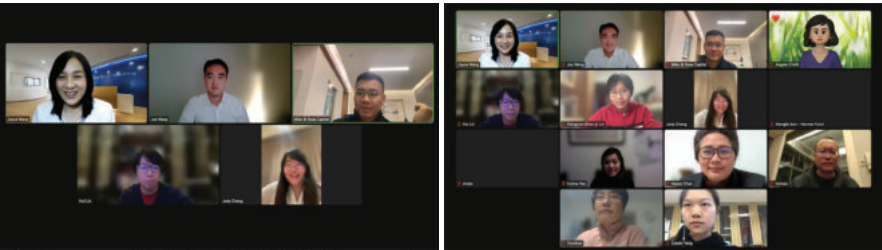
2023.02.12



Morgane Cadieu  
Associate Professor of French, Yale University  
*Annie Ernaux and the Social Signs of Literature*

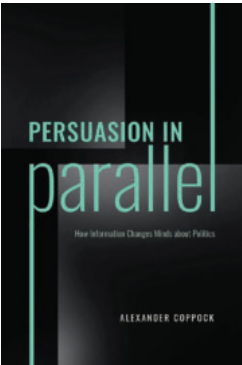
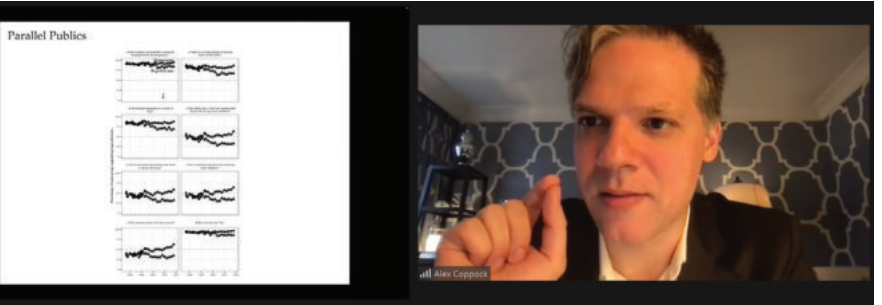
**Greenberg Distinguished Colloquium**  
In Collaboration With Cornell China Center, and University of Chicago Center in Beijing

2023.02.21



Joseph Wang  
Founder & CIO, Ninja Capital  
Hui Lin  
Founder, Lingverse AI  
Mike Peng MBA '13  
Founder, Seas Capital  
Judy Zhang MBA '12  
Managing Director, Cambridge Associates Beijing Office  
*How Big is ChatGPT?*  
In Collaboration With Yale School of Management Alumni Association Beijing Chapter

2023.02.22



Alexander Coppock  
Associate Professor of Political Science, Yale University  
*Persuasion in Parallel*  
**Greenberg Distinguished Colloquium**  
In Collaboration With University of Chicago Center in Beijing



2023.02.27



Tingwei Li

General Manager, Poly Film

Eryun Li

Executive Producer, The Three-Body Problem

Deputy General Manager, Film and Television Content Production Department,  
Tencent Online Video

Alan Chen MBA '06

Managing Partner, Bishan Capital

Martin Ma PhD '07

Founder & CEO, Happy Universe

Helen Sun MAM '13

President, Yale Club of Beijing

General Manager, Industrial Investment Department of Internet 3.0,  
Zhongguancun Tongli

*The Three Body-Problem and the Rise of China's  
Science Fiction*

In Collaboration With Yale Club of Beijing

2023.03.04–03.12



Woo-Kyoung Ahn

John Hay Whitney Professor of Psychology, Yale University

*Thinking 101: How to Reason Better to Live Better*

Experience Yale Program Series

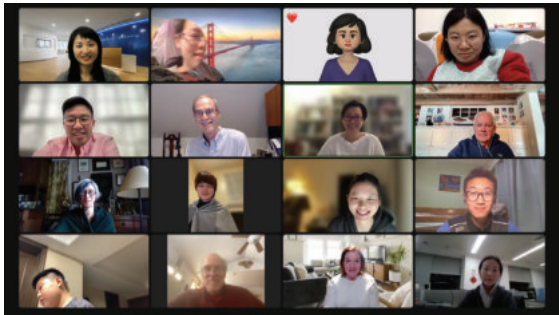
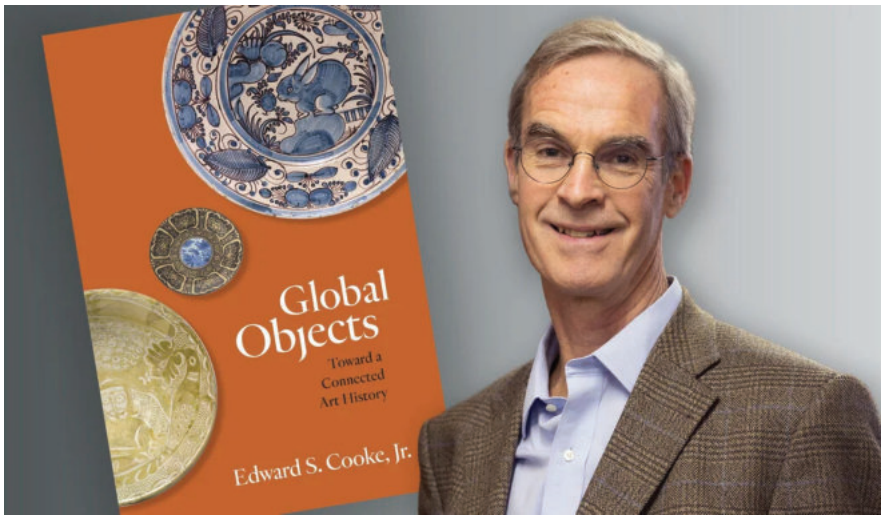
“What fascinating lectures, which helped me discover the links between  
psychology and other fields such as ethics!”

— JOSHUA MA, STUDENT, WLSA (WORLD LEADING SCHOOLS ASSOCIATION) SHANGHAI ACADEMY

“What impressed me most about this program is that each  
session is highly relevant to real life, where I have encountered  
situations described in the lectures.”

— GRACE JIN, STUDENT, TSINGLAN SCHOOL

2023.03.15



Edward Cooke

Charles F. Montgomery Professor of American Decorative Arts,  
Department of the History of Art, Yale University

Vimalin Rujivacharakul

Associate Professor of History of Art and Architecture, University of Delaware  
Visiting Professor, School of Architecture, Tsinghua University

*Global Objects and the Need for Material Literacy*

**Greenberg Distinguished Colloquium**

In Collaboration with Princeton University Press China Office

2023.03.17



Xiaolian Hu

Former Chairwoman, Export-Import Bank  
of China

Vice Chairwoman, China Center for  
International Economic Exchanges

Daofu Chen

Deputy Director, Institute of Finance,  
Development Research Center, State Council

Ling Chen

Director, Center for Industrial Development and  
Environmental Governance, Tsinghua University

Xinyi Han

Chief Financial Officer, Ant Group

Chuanyu Zhao

Vice President, ADI China

Erji Gao

Vice President, Caixin Media  
Executive President, Caixin Insight

Liwei Wang

Assistant Editor-in-Chief, Caixin Summit

*Restarting the Post-Pandemic  
Economy*

Co-Hosted by China ESG30 Forum and  
Caixin Insight



2023.03.18

**2023 Yale-China Healthcare Colloquium:  
Shaping the Next Era of Healthcare**

In Collaboration With Yale Healthcare Club of China, Yale Alumni Association, Association of Chinese Students and Scholars at Yale, Yale Biomedical Chinese Students and Scholars Association

**Opening:**

**Kevin Ye MBA '04**

President, Yale Healthcare Club of China  
Chairman, Xinlitai Pharmaceutical Co., Ltd

**Joan O'Neill**

Vice President, Alumni Affairs and Development,  
Yale University

**Weili Cheng '77**

Executive Director, Yale Alumni Association

**Xiaoyan Huang '91**

President, Yale Alumni Association

**Carol Li Rafferty '00**

Executive Director, Yale Center Beijing

*Welcome Remarks*

**Keynote Address 1:**

**Sten Vermund**

Anna M.R. Lauder Professor of Public Health,  
Yale University

Former Dean, Yale School of Public Health

*Climate Change and Health:  
Forecasting Challenges for China  
and the U.S.*

**Keynote Address 2:**

**Guoen Liu**

BOYA Distinguished Professor of Economics,  
Professor of Economics, National School of  
Development, Peking University

Dean, Institute for Global Health and  
Development, Peking University

*Opportunities and Challenges in the  
High-Quality Development of the  
Health System*

**Roundtable Discussion 1:**

**Xi Chen**

Associate Professor of Public Health (Health  
Policy), Yale School of Public Health

**Moning Guo**

Deputy Director, Beijing Municipal Health Big  
Data and Policy Research Center (Beijing Institute  
of Hospital Management)

**Yong Yan**

Vice President, Beijing Shijitan Hospital

**Xiaogang Tan**

Founder, Beijing Darui Technology Group

**Milun Zhang MPH '12**

Head, Government Affairs and Policy Advocacy,  
Amgen China

*DRG (Diagnosis Related Groups)  
— Leading the Transformation of  
China's Medical Payment System*

**Roundtable Discussion 2:**

**Yu Chen**

Managing Director, Hillhouse Capital

**Wei Peng MBA '13**

Director, The CPE Source

**Jingou Huang**

Director, GL Capital Group

**Xiao Huang PhD '11**

Managing Director, Yunfeng Capital

**Sisi Zhang MBA '04**

Executive Director, Yale Healthcare Club of China  
Deputy Manager, China Health (Beijing) Industry

*Investment — Seizing the Powerhouse  
of China's Health Industry in the  
New Normal*





2023.03.21



Sameer AlZahrani  
CEO & CIO, King Abdullah Petroleum Studies and Research Center  
(KAPSARC) Investment Management Company

Yigu Lin  
Vice President, China Impact Investing Network

Bing Yuan JD '98  
Co-Founder & Managing Partner, Rockets Capital

Judy Zhang MBA '12  
Managing Director, Cambridge Associates Beijing Office

*Energy Transition From a Global Perspective*  
In Collaboration With Yale School of Management Alumni  
Association Beijing Chapter

2023.03.23



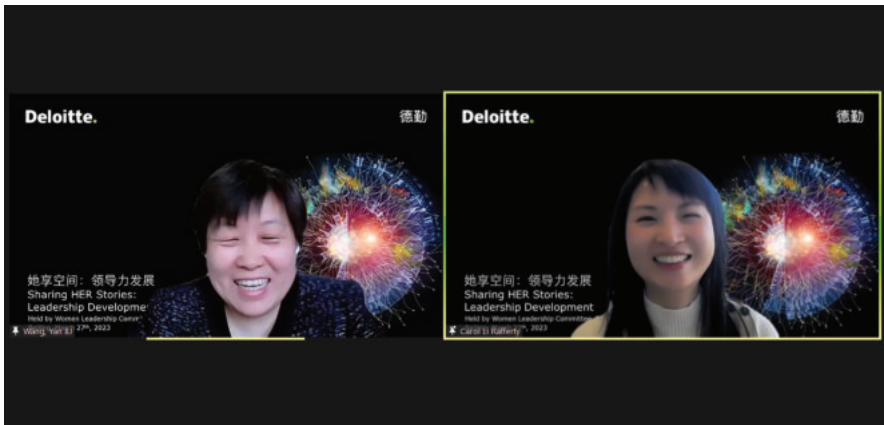
Philip Snow  
Author  
Alan Babington-Smith  
Founding President, Royal Asiatic Society, Beijing (RASBJ)  
*China and Russia: A Story in Ten Turning Points*  
**Yale University Press-Yale Center Beijing “Find Your Next Great Read” Series**  
In Collaboration With Royal Asiatic Society, Beijing (RASBJ)

2023.03.24



Stephen Roach  
Senior Fellow, Paul Tsai China Center, Yale Law School  
*Accidental Conflict: An Update*  
**Greenberg Distinguished Colloquium**  
**Yale University Press-Yale Center Beijing “Find Your Next Great Read” Series**  
In Collaboration With Yale Club of Beijing

2023.03.27



Carol Li Rafferty '00  
Executive Director, Yale Center Beijing  
Xinyan Wang  
Partner, Deloitte China

*In Her Own Words: Empowering Women Leaders*  
Hosted by Deloitte China

2023.03.30



Dejing Dou PhD '04  
Partner & Director, Boston Consulting Group (BCG)  
Chief Data Scientist, BCG Greater China

Jie Zhou MS '02  
Founder, Langtaojin

Daniel Sun  
COO, Emotibot

Steven Chang  
Senior Advisor, McKinsey  
Former Corporate Vice President, Tencent

Helen Sun MAM '13  
President, Yale Club of Beijing  
General Manager, Industrial Investment Department of Internet 3.0,  
Zhongguancun Tongli

*ChatGPT: Challenges and Opportunities*  
In Collaboration With Yale Club of Beijing

2023.04.30



**Carol Li Rafferty '00**

Executive Director, Yale Center Beijing

**Jasper Boers '22**

2023 Schwarzman Scholar

**Sharmaine Koh '22**

2023 Schwarzman Scholar

**Liam Arnade-Colwill '19**

2023 Schwarzman Scholar

**William Ge '17**

2023 Schwarzman Scholar

**William White '73 MDiv '78**

Head, Northern China, Yale Alumni Schools Committee (ASC)

Professor, China University of Geosciences Beijing

**Gwendolyn Zahner PhD '83**

Member, Northern China, Yale Alumni Schools Committee (ASC)

**Helen Sun MAM '13**

President, Yale Club of Beijing

General Manager, Industrial Investment Department of Internet 3.0,  
Zhongguancun Tongli

*Yale College Admitted Students Luncheon*

In Collaboration With Yale Club of Beijing

2023.05.05



**Sally Shan MBA '97**

Managing Director & Head of China, HarbourVest Partners

**Bing Yuan JD '98**

Co-Founder & Managing Partner, Rockets Capital

**Charles Wang PhD '00**

Chairman, Shenzhen Academia Capital Management

**Jack Liang MBA '07**

Founding Partner, Kinzon Capital

**Helen Sun MAM '13**

President, Yale Club of Beijing

General Manager, Industrial Investment Department of Internet 3.0,  
Zhongguancun Tongli

*In Memory of David Swensen PhD '80*

In Collaboration With Yale Club of Beijing



2023.05.12



Christopher Willford

Public Engagement Officer, U.S. Department of State  
Head, EducationUSA

Jingyu Wang

Executive Director, University of Notre Dame Beijing Global Gateway

Melissa Meltzer Warehall

Head, College Counselling, Daystar Academy

Mickey Ye

Project Coordinator of Global Collaborations, Carey Business School, Johns Hopkins University

Robert Pei

Vice President & Head of Products and Solutions, Visa China

Nancy Lyu

Regional Sales Manager, United Airlines China

Philip Oh

Consular Officer, U.S. Embassy Beijing

Carol Li Rafferty '00

Executive Director, Yale Center Beijing

*Getting Ready to Study in the United States*

In Collaboration With American Chamber of Commerce in China (AmCham China)

2023.05.13



Wanfeng Chen

Founder & CEO, Kuaizi

Dejing Dou PhD '04

Partner & Director, Boston Consulting Group (BCG)  
Chief Data Scientist, BCG in Greater China

Ling Fan

Founder & CEO, Tezign

Lianghong Fei

Chief Architect, Amazon Web Services

Sandy Jin '15

Founder & CEO, Versetech

Jia Pan

Co-Founder, Beijing Yige Education

Pengkai Pan

Director, AI Life Science Research Center, Zhejiang Lab

Yi Wang

Founder, Chairman & CEO, Liulishuo

Guanjun Wu

Dean, School of Politics and International Relations, East China Normal University

Lihui Zou

Founder & CEO, Degron Therapeutics

Jierong Pan MBA '13

Adviser on Start-Up Ecology & Investment Strategy, Amazon Web Services

*The Era of Artificial Intelligence (AI)*

In Collaboration With Stanford Club of Shanghai, Yale Club of Shanghai, and MIT Club of Shanghai

2023.05.14



Carol Li Rafferty '00  
Executive Director, Yale Center Beijing  
*Gender Equality and Leadership*  
Hosted by Hong Kong Professionals (Beijing) Association

2023.05.20



Siddharth Chatterjee  
Resident Coordinator, United Nations in China  
Timothy Shriver '81  
Chairman, Special Olympics International Board of Directors  
Carol Li Rafferty '00  
Executive Director, Yale Center Beijing  
*Think Global, Act Local*  
In Collaboration with United Nations China, the Beijing Alumni Clubs of Amherst College, Harvard University, Princeton University, Wesleyan College, Williams College, and Yale University

2023.05.31

Yale Center Beijing Advisory Committee Meeting 2023

**Peter Salovey PhD '86**  
President and Chris Argyris Professor of Psychology, Yale University

**Kerwin Charles**  
Indra K. Nooyi Dean & Frederic D. Wolfe Professor of Economics, Policy, and Management, Yale School of Management

**Joel Getz**  
Deputy Dean for Alumni, Development, and Special Initiatives, Yale School of Management

**Susan Thornton**  
Visiting Lecturer in Law and Senior Fellow, Paul Tsai China Center, Yale Law School  
Former Acting Assistant Secretary of State for East Asian and Pacific Affairs

**Laura Cha**  
Member, Yale Center Beijing Advisory Committee and Executive Council  
Chairman, Hong Kong Exchanges and Clearing Ltd.

**Carla Hills LLB '58**  
Member, Yale Center Beijing Advisory Committee and Executive Council  
Chair & CEO, Hills & Company International Consultants  
Former U.S. Trade Representative  
Former Secretary of the Department of Housing and Urban Development

**Brad Huang MBA '90**  
Member, Yale Center Beijing Advisory Committee and Executive Council  
Managing Director, Lotus Capital

**Jack Ling MBA '97**  
Member, Yale Center Beijing Advisory Committee and Executive Council  
Managing Director & Partner, Prime Capital Management

**Leon Meng MPPM '97**  
Ex Officio Member, Yale Center Beijing Advisory Committee  
Co-Chair, Yale School of Management Greater China Board of Advisors  
Chairman & CEO, Ascendent Capital Partners

**Neil Shen '92**  
Chair, Yale Center Beijing Advisory Committee and Executive Council  
Founding & Managing Partner, HongShan

**Jing Tsu**  
Member, Yale Center Beijing Advisory Committee  
John M. Schiff Professor of East Asian Languages and Literatures & Comparative Literature, Chair of Council on East Asian Studies, Yale University

**Qiang (Victor) Wang**  
Member, Yale Center Beijing Advisory Committee and Executive Council  
Co-Founder, Zhenfund

**Bob Xiaoping Xu**  
Vice Chair, Yale Center Beijing Advisory Committee and Executive Council  
Co-Founder, Zhenfund

**Bo Zhang**  
Member, Yale Center Beijing Advisory Committee  
Managing Partner, WCG Capital

**Kevin Zhang MBA '94**  
Ex Officio Member, Yale Center Beijing Advisory Committee  
Co-Chair, Yale School of Management Greater China Board of Advisors  
Founder & CIO, Hereditas Capital Management

**Carol Li Rafferty '00**  
Executive Director, Yale Center Beijing

**Devin Lau '09**  
Associate Director, Yale Center Beijing





2023.06.08



Jingjing Xiao ’19

Author

Ruojie Guo ’22

Moderator

*Accessible Storytelling*

**Lux et Veritas Speaker Series**

In Collaboration With Yale Club of Beijing

2023.06.10



Fei Pan

CEO, BlueFocus

Ming Shu

Founding Partner, Lingfeng Capital

Rebecca Weng

Co-Founder, Chengliankaida Technology

Kuan Zheng

Co-Founder and Deputy General Manager, 4DAGE

Martin Ma PhD ’07

Founder & CEO, Happy Universe

Max Zhou MS ’14

Founder & CEO, Presence

Michael Deng

Founder, InnovationAI

Helen Sun MAM ’13

President, Yale Club of Beijing

General Manager, Industrial Investment Department of Internet 3.0,  
Zhongguancun Tongli

*Admitted Students Welcome Reception & Panel  
Discussion on Innovation and Entrepreneurship*

In Collaboration With Yale Club of Beijing, and Association of  
Chinese Students and Scholars at Yale

2023.06.15



Xi Chen  
Associate Professor of Health Policy and Economics, Yale University

Xiaomei Pei  
Professor, School of Social Sciences, Tsinghua University

*Aging Society and Elderly Care*

**Greenberg Distinguished Colloquium**  
In Collaboration With Yale Healthcare Club of China, and Yale Club of Beijing

2023.06.30



Binbin Wang  
Executive Secretary-General, Global Alliance of Universities on Climate  
Greenberg World Fellow 2023

*Climate Change and the Present*

**Greenberg Distinguished Colloquium**  
In Collaboration With Institute of Climate Change and Sustainable Development, Tsinghua University



# LEADERSHIP PROGRAMS

Since its inception, Yale Center Beijing has led and supported leadership development programs for established and aspiring leaders in China and beyond.

\*ICC-NDRC-Yale Executive Leadership Program

2023.03.18-19



**Xudong Gao**  
Professor, School of Economics and Management,  
Tsinghua University  
Researcher, Technology Innovation Research  
Center, Tsinghua University  
*Technology and Innovation  
Management for Enterprises*



**Bin Yu**  
Deputy Director, Development Research Center,  
State Council  
*Current Economic Environment  
and Policies*



**Xiaohong Chen**  
Former Director, Enterprise Research Institute,  
Development Research Center, State Council  
Researcher, Development Research Center,  
State Council  
*Innovation: The China Way*

\*ICC-NDRC stands for the International Cooperation Center of China's National Development and Reform Commission

Yale-Sequoia China Leadership Program

As a pioneering collaboration between a university and a venture capital-private equity firm, the Yale-Sequoia China Leadership Program was established in 2016 to groom the next generation of global business leaders and provide insights into both Chinese and Western entrepreneurship and business practices. The program has since welcomed a total of four cohorts and close to 150 participants, who are founders, CEOs, and senior executives of Sequoia China’s portfolio companies.



“The journey is long and treacherous, but success is within reach for those who persevere.’ Over the past few years, the external environment for businesses has been volatile and uncertain. Only the strongest, the most resolute, and the most resilient can survive and thrive amidst these difficult times. The Yale-Sequoia China Leadership Program provides precisely the set of tools that business leaders need to rise to the challenge. It has helped them acquire a deeper understanding of the domestic and global landscapes, and equipped them with insights to choose the best course of action in every circumstance.”

—Neil Shen '92  
Founding and Managing Partner, HongShan

Yale-Sequoia China Leadership Program

2023.04.06 – 04.08



- Tian Xu PhD '90  
Vice President, Westlake University  
Professor Adjunct of Genetics,  
Yale School of Medicine
- Weili Zhang  
Senior Vice President & CMO, Leapmotor
- Maggie Jing  
Senior Vice President & Secretary to the Board,  
Leapmotor
- Chenjie Hu  
Vice President, Alibaba Group
- Zhong Su  
Head of Future Technology Center,  
Ali Research
- Huiyuan Bai  
Vice President, Alibaba Group
- Yale-Sequoia China Leadership  
Program, Hangzhou

## COURTESY VISITS

As the COVID-19 pandemic subsided, the Yale Center Beijing team has resumed visiting with Yale University's partner institutions and receiving visitors from throughout China.

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**2023.02.16**



Jing Jiang

Deputy Director, Office of International Affairs,  
Huazhong University of Science and Technology

Yumeng Peng

Manager of Division for American, Oceanian and Asian Affairs, Office of  
International Affairs, Huazhong University of Science and Technology

*Visit by Huazhong University of Science and Technology*

---

**2023.04.21**



Wei Da

Director, Center for International Strategy and Security (CISS), Professor,  
School of Social Sciences, Tsinghua University

Qian Xiao

Deputy Director, Center for International Strategy and Security (CISS),  
Vice Dean, Office of International Affairs, Tsinghua University

*Visit to Center for International Security and Strategy (CISS),  
Tsinghua University*



2023.04.24



**Fawn Wang**

Adviser, Office of International Affairs,  
Yale University

**Xuemin Xu**

Vice President, Shanghai Jiao Tong University

**Ke Chen**

Deputy Director, International Affairs Division,  
Professor, School of Materials Science and  
Engineering, Shanghai Jiao Tong University

**Hui Lv**

Co-Chair, Shanghai Jiao Tong University-Yale  
Joint Center for Biostatistics and Data Science

**Dahai Zhao**

Executive Director, Shanghai Jiao Tong  
University-Yale Joint Center for Health Policy

**Lili Shen**

Director of Student Exchange Office,  
International Affairs Division, Shanghai Jiao  
Tong University

**Yueli Mei**

Project Manager, Office for International  
Partnerships, International Affairs Division,  
Shanghai Jiao Tong University

**Tianqi Zhou**

Project Manager, Office for International  
Partnerships, International Affairs Division,  
Shanghai Jiao Tong University

**Martina Pittius**

Project Manager, Office for International  
Partnerships, International Affairs Division,  
Shanghai Jiao Tong University

*Visit to Shanghai Jiao Tong  
University*

2023.04.25



**Fawn Wang**

Adviser, Office of International Affairs,  
Yale University

**Xingwen Sun**

Deputy Director, Academic Affairs Office,  
Professor of Organic Chemistry,  
Fudan University

**Guolin Shen**

Deputy Director, Department of Communication,  
Professor, School of Journalism, Fudan  
University, Yale Fox International Fellow

**Li Chen**

Vice Dean and Professor of International  
Law, Law School, Fudan University, Yale Fox  
International Fellow

**Xiaomei Gao**

Deputy Director, International Programs Office,  
School of Economics, Fudan University

**Lihua Xu**

Director, International Cooperation and  
Partnership Office, School of Management,  
Fudan University

**Lin Sun**

Deputy Dean, School of Life Sciences,  
Fudan University

**Xiaoyin Qian**

Officer, School of Life Sciences, Fudan University

**Xi Wang**

Officer, International Cooperation Office,  
Shanghai Medical College, Fudan University

**Guoyou Song**

Professor and Deputy Director, Center for  
American Studies, Fudan University

**Yefang Xu**

Deputy Director, Office of Global Partnerships,  
Fudan University

**Zhixuan Ruan**

Officer, Office of Global Partnerships,  
Fudan University

*Visit to Fudan University*

2023.05.08



Fawn Wang

Adviser, Office of International Affairs, Yale University

Han Liang

Deputy Dean and Professor of Physics, School of Physical Sciences, University of Science and Technology of China

Zhengkai Zhou

Deputy Dean, International Institute of Finance, School of Management, University of Science and Technology of China

Yongsheng Bai

Head of Academics Affairs, Life Sciences and Medicine, University of Science and Technology of China

Chen Wang

Deputy Director, Office of International Cooperation, University of Science and Technology of China

Guanglei Cheng

Deputy Director, Office of International Cooperation, University of Science and Technology of China

Lin Qiu

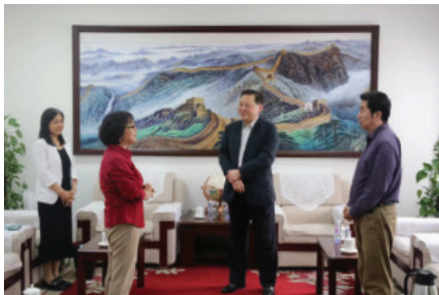
Program Manager, Office of International Cooperation, University of Science and Technology of China

Lu Jin

Program Manager, Office of International Cooperation, University of Science and Technology of China

*Visit to University of Science and Technology of China*

2023.05.12



Fawn Wang

Adviser, Office of International Affairs, Yale University

Hua Zhang

Director, China International Youth Exchange Center

*Visit to China International Youth Exchange Center*

2023.05.15



Fawn Wang

Adviser, Office of International Affairs, Yale University

Xiaomeng Zhang

Professor, School of Marxism Studies, Renmin University of China

Executive Deputy Director, Office of International Affairs, Renmin University of China

Yan Dong

Professor and Vice Dean, Department of Psychology, Renmin University of China

Chen Li

Associate Professor & Assistant to the Dean, School of International Studies, Renmin University of China

Xiaomeng Hu

Lecturer, Department of Psychology, Renmin University of China

Yilin Yuan

Manager, Office of International Affairs, Renmin University of China

Shuai Guo

Regional Coordinator, Office of International Affairs, Renmin University of China

*Visit to Renmin University of China*

2023.05.15



Fawn Wang

Adviser, Office of International Affairs, Yale University

Manli Zhou

Deputy Director, Office of International Cooperation, Peking University

Sisi Cheng

Officer, Exchange Program Office, Office of International Cooperation, Peking University

*Visit to Peking University*



2023.05.16



Fawn Wang

Adviser, Office of International Affairs,  
Yale University

Qian Xiao

Deputy Director, Center for International  
Strategy and Security (CISS), Vice Dean, Office  
of International Affairs, Tsinghua University

Jinxi Chen

Associate Dean, Office of International Affairs,  
Associate Professor, School of Architecture,  
Tsinghua University

Zhou Fang

Officer, Office of International Affairs,  
Tsinghua University

*Visit to Tsinghua University*

2023.05.17



Fawn Wang

Adviser, Office of International Affairs, Yale University

Dali Chen

Deputy Director General, Department of International  
Cooperation and Exchange, Ministry of Education

Jia You

Director, Department of North American and Oceanian Affairs,  
Department of International Cooperation and Exchange,  
Ministry of Education

*Visit to Ministry of Education*

2023.05.17



**Fawn Wang**  
Adviser, Office of International Affairs, Yale University

**Qing Li**  
Deputy Secretary-General, China Scholarship Council

**Li Meng**  
Director, Division of American and Oceanian Affairs,  
China Scholarship Council

**Chao Liu**  
Deputy Director, Division of American and Oceanian  
Affairs, China Scholarship Council

**Binxin Liu**  
Project Officer, Division of American and Oceanian Affairs,  
China Scholarship Council

**Lu Ji**  
Project Officer, Division of American and Oceanian Affairs,  
China Scholarship Council

*Visit to China Scholarship Council*

2023.05.18



**Fawn Wang**  
Adviser, Office of International Affairs,  
Yale University

**Min Liu**  
Deputy Director, Office of International Affairs,  
Beijing Normal University

**Wei Liu**  
Associate Professor, School of Psychology,  
Coordinator, Innovation Center for China-U.S.  
Youth Exchange, Beijing Normal University

**Lizhen Shan**  
Officer, Office of International Affairs,  
Beijing Normal University

**Yanru Li**  
Officer, Office of International Affairs,  
Beijing Normal University

*Visit to Beijing Normal University*

2023.05.22



**Fengshou Sun**  
Director, Department of International Affairs,  
Shandong University

**Hongmin Jiang**  
Deputy Director, Department of International  
Affairs, Shandong University

**Huijing Li**  
Program Officer, Division of American and  
Oceanian Affairs, Department of International  
Affairs, Shandong University

**Naixue Cui**  
Associate Research Professor and Director of  
Office of International Affairs, School of Nursing  
and Rehabilitation, Shandong University

**Fawn Wang**  
Adviser, Office of International Affairs,  
Yale University

**Shenghao Han**  
Vice President, Shandong University

**Hui Fang**  
Dean, School of History and Culture, Dean,  
Institute of Cultural Heritage, Shandong  
University

**Yang Xie**  
Deputy Director, International Office,  
Qilu Hospital, Shandong University

*Visit to Shandong University*



2023.05.23



Fawn Wang

Adviser, Office of International Affairs, Yale University

Yingke Xu

Professor and Assistant Dean, College of Biomedical Engineering and Instrument Science, Zhejiang University, Adjunct Professor, Yale School of Medicine

Min Li

Director, Office of Global Engagement, Zhejiang University

Jun Tong

Senior Manager, Office of Global Engagement, Zhejiang University

*Visit to Zhejiang University*

2023.05.25



Fawn Wang

Adviser, Office of International Affairs,  
Yale University

Xiang Chen

Managing Vice President, Central South University, Dean, Xiangya School of Medicine, Central South University

Yongquan Tian

Former Dean, Xiangya School of Medicine, Central South University

Lijian Tao

Former Dean, Xiangya School of Medicine, Central South University

Shi Chang

General Secretary, Xiangya School of Medicine, Central South University

*Meeting With Xiangya School of Medicine, Central South University*



2023.05.26



Fawn Wang  
Adviser, Office of International Affairs, Yale University

Zhihong Li  
Vice President, Central South University

Dongbo Gao  
General Secretary, Dundee International Institute, Central South University

Guoqing Hu  
Dean, Xiangya School of Public Health, Central South University

Yan Zhang  
Director, Office of International Cooperation and Exchanges, Central South University

Yanwu Zhang  
Director, Administrative Office, Dundee International Institute, Central South University

Ping Wan  
Vice Director, Office of Administration, Business School, Central South University

*Visit to Central South University*

2023.05.26



Fawn Wang  
Adviser, Office of International Affairs, Yale University

Xu Wang  
Principal, Yali High School

Qiong Huang  
Teacher, Yali High School

Ke Yan  
Teacher, Yali High School

Caiyun Liu  
Office Administrator, Yali High School

Daniel Kaylor '20  
Yale-China Teaching Fellow

Isaac Young '20  
Yale-China Teaching Fellow

Gulminay Lone '22  
Yale-China Teaching Fellow

Anna Tran '22  
Yale-China Teaching Fellow

*Visit to Yali High School*

# ABOUT THE CENTER

2023.05.28



Fawn Wang

Adviser, Office of International Affairs, Yale University

Xin Zhang

General Secretary, Xiangya School of Medicine, Central South University

Richard Li

Professor of Neurosurgery, Director, Office of International Cooperation & Exchanges, Xiangya Hospital, Central South University

Chang Long

Associate Director, Office of International Cooperation & Exchanges, Xiangya Hospital, Central South University, Visiting Fellow, Office of International Affairs, Yale University

*Visit to Xiangya Hospital*

Yale Center Beijing opened on October 27, 2014. As the only such center Yale University has opened outside of its campus, Yale Center Beijing is dedicated to connecting leaders from all sectors of society and all regions of the globe.



# YALE CENTER BEIJING ADVISORY COMMITTEE



**Neil Shen '92**  
Chairman\*  
*Founding & Managing Partner  
HongShan*



**Bob Xiaoping Xu**  
Vice Chairman\*  
*Co-Founder  
ZhenFund*

\* Executive Council



**Jane Jie Sun\***  
*CEO & Director  
Trip.com Group Limited*



**Jing Tsu**  
*John M. Schiff Professor  
of East Asian Languages  
and Literatures  
& Comparative Literature  
Chair, Council on  
East Asian Studies,  
Yale University*



**Qiang (Victor) Wang\***  
*Co-founder, Zhenfund*



**Mark (Haoyong) Yang MS '01**  
*CEO  
CARS Group*



**Laura Cha\***  
*Chairman  
Hong Kong Exchanges  
and Clearing Ltd.*



**Chengyu Fu\***  
*Former Chairman  
China Petroleum and  
Chemical Corporation  
(Sinopec)*



**Maurice R. Greenberg**  
*Chairman & CEO  
Starr Insurance Companies*



**Carla Hills '58 LLB\***  
*Chair & CEO, Hills & Company  
International Consultants  
Former U.S. Trade Representative  
Former Secretary,  
U.S. Department of Housing  
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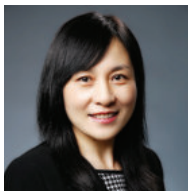
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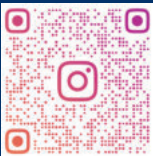
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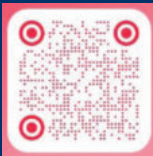
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